



Pension Board Training
Firefighter Pension Schemes
27th February 2018



Agenda

- Introduction and group session
- A background to the Fire Pension Schemes
- The Pension Regulator expectations
- Data Preparing for GDPR
- Scheme Advisory Board Update
- Expectations of pension boards, including reporting and self-assessing
- Current and Future Issues



Group Discussion

 What do you think is most challenging for board members?

 What value do you think Local Pension Boards can bring to the management of the pension schemes?



Introduction to the Firefighter Pension Schemes



Firefighter Pension Schemes

Nearly 12 years ago





1992 Firefighter Pension Scheme

- Open to regular firefighters
- 1/60th accrual rate
- Double accrual after 20 years
- Maximum service is 30 years
- Earliest retirement age 50
- Final Salary scheme
- Actuarial commutation factors
- Injury benefits
- Built in ill-health benefits/life cov
- Pension for Widow's/Children
- Deferred pension age 60





Firefighter Pension Scheme

Then in 2006.....





2006 Firefighter Pension Scheme

- Open to regular and retained firefighters from 6th April 2006
- 1/60th accrual rate
- Maximum service 40 years
- Retirement age 60
- Earliest retirement age 55 (subject to reductions)
- Final Salary Scheme
- Commutation based on 1: 12 ratio
- Built in ill health benefits/life cover
- Pension benefits for Partners/Children
- Deferred pension age 65





2006 Reform

Firefighters Pension Scheme 1992

- Closed to new entrants from 6 April 2006
- Options Exercise

Firefighters Pension Scheme 2006

- Open to regular and retained Firefighters appointed after 6 April 2006
- New retirement age

Firefighters Pension Fund

New notional funding mechanism

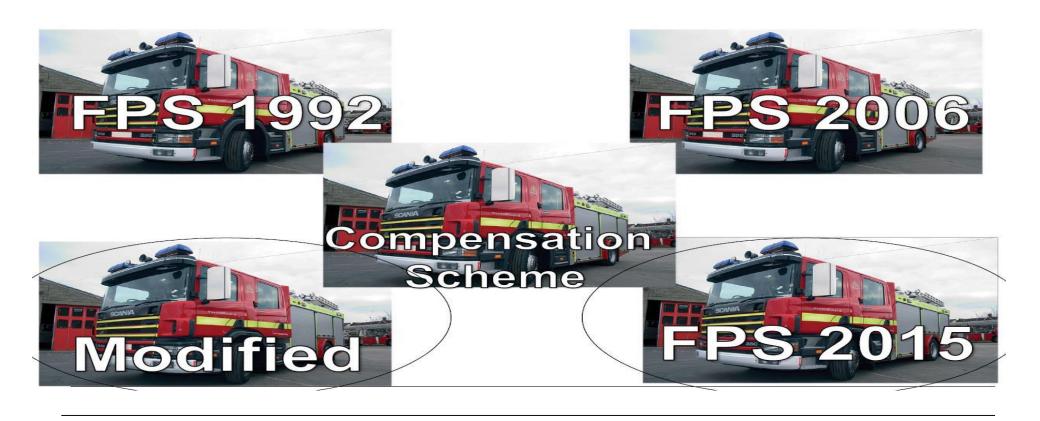
Firefighters Compensation Scheme

 Injury benefits removed from the pension scheme rules and a separate set of regulations were created



Firefighter Pension Schemes

Now.....





Special Members of the 2006 Firefighter Pension Scheme

- Ability for those retained who were excluded from a scheme from 2000 – 06 to join a scheme similar to the FRS 1992.
- Benefits reflect 1992 scheme (in part)
- Incorporated into 2006 scheme
- Accrual rate 1/45th
- Normal pension age 55
- Deferred pension age 60
- Built in ill health benefits/life cover
- Pension benefits for Partners/Children
- The options exercise ended September 2015.





2015 Firefighter Pension Schemes

- All members transferred in April 2015
- Transitional protections apply for existing members of 1992/2006 scheme
- Accrual rate 1/59.7ths
- Retirement Age 60
- Earliest retirement age 55 (subject to reduct
- Career Average scheme
- Individual Pension accounts
- Deferred pension age equal to State Pensic 65)



Scheme Comparison

Feature	1992 Scheme	2006 Scheme	Modified Scheme	2015 Scheme
Basis of pension	Final salary	Final salary	Final salary	(CARE)
Accrual rate	40/60ths 1/60 th (2/60 th after 20 years)	1/60 th	1/45 th	1/59.7 th
Benefit / Membership Cap	40/60 th	45 years	30 years	None
Revaluation rate	n/a	n/a	n/a	Average Weekly Earnings



Governance

- Local Pension Boards to secure compliance
- Increased documentation and policies
- Training of Boards
- Introduction of The Pensions Regulator
- Record breaches not just report
- Managing risks and internal controls

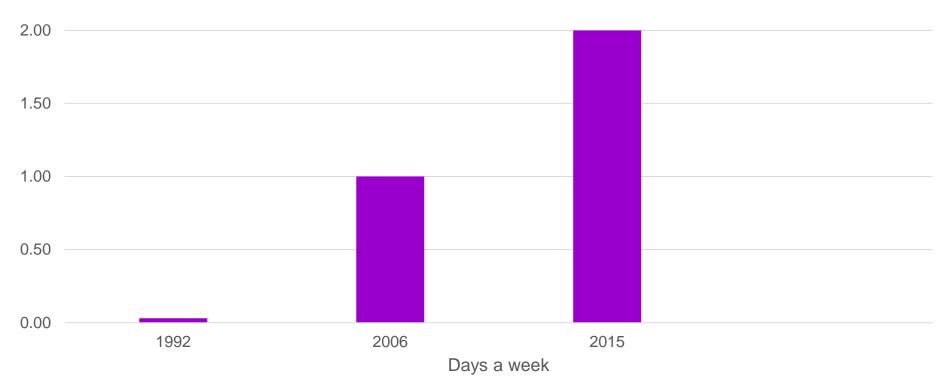


An important note

- These slides are intended to provide an overview of the scheme regulations and should not be regarded as a complete guide
- Please note that it is the responsibility of each FRA to apply the rules of the pension scheme in accordance with their interpretation of the scheme and to obtain legal advice where they consider this is necessary.
- The information contained in these slides have been provided to give some guidance on the rules of the pension scheme, however they should be used only as an <u>informal view</u> of the interpretation of the firefighters' pension scheme as only a Court can provide a definitive interpretation of legislation.



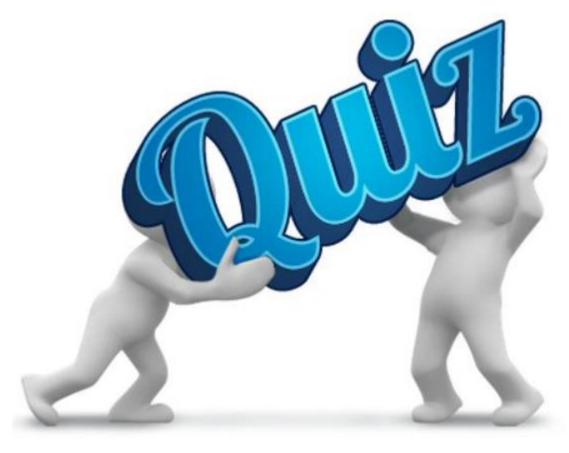
Overall effect of changes in the last ten years on the time spent on Pensions by HR and Finance Officers of Fire Authorities (Days a week)





Scheme Regulations

- REGULATIONS FPS 1992 Regulations http://www.fpsregs.org/index.php/regulations/fps-1992-regulations
- FPS 2006 Regulations http://www.fpsregs.org/index.php/regulations/fps-2006-regulations
- FPS 2015 Regulations http://www.fpsregs.org/index.php/regulations/fps-2015-regulations
- Firefighters' Compensation Scheme http://www.fpsregs.org/index.php/regulations/firefighters-compensationscheme



Public Service Pension Schemes

Local Pension Board Training County Hall, Morpeth

Stephen RowntreeIndustry liaison manager

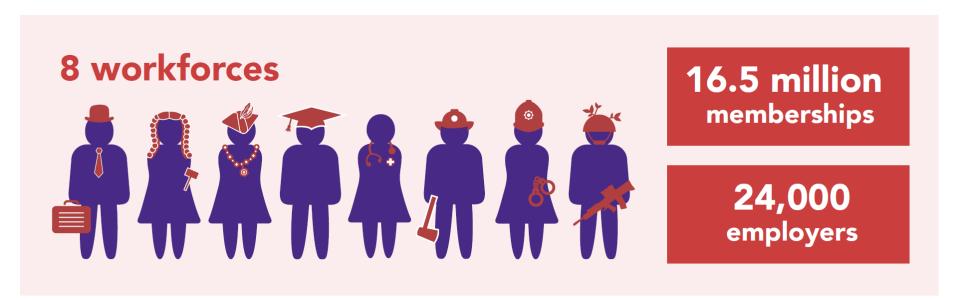
27th February 2018



The information we provide is for guidance only and should not be taken as a definitive interpretation of the law.

Introduction

- We regulate the governance and administration of public service pension schemes, which provide pensions for civil servants, the judiciary, local government, teachers, health service workers, members of fire and rescue services, members of police forces and members of the armed forces
- Our Code of Practice 14 sets out the standards of conduct and practice we expect



Local pension boards

Pension boards are responsible for assisting the scheme manager in securing compliance with:

- scheme regulations
- other governance and administration legislation
- any requirements of The Pensions Regulator
- additional matters, if specified by scheme regulations
- pension boards need to have an equal number of employer representatives and member representatives (they may also have other types of members, such as independent experts).



Our roles and responsibilities

- We regulate compliance with the Governance and Administration requirements introduced by the Public Service Pensions Act 2013:
 - we engage mainly with scheme managers and pension boards
 - investment: not the what (compliance with investment regulations) but the how (investment governance)
 - www.tpr.gov.uk/guidance/db-investment.aspx
- To educate and enable:
 - codes, toolkit, news-by-email
 - www.tpr.gov.uk/doc-library/codes.aspx
 - https://trusteetoolkit.thepensionsregulator.gov.uk/
 - https://forms.thepensionsregulator.gov.uk/news-by-email/subscribe
- To enforce:
 - improvement and third party notices, fines etc



Our regulatory powers

- Appoint a skilled person to assist the pension board
- Civil penalties up to £5,000 to an individual or £50,000 to a corporate body
- Collect data through the scheme return
- Criminal prosecution
- Improvement notices and third party notices require specific action to be taken within a certain time
- Information require any relevant person to produce any relevant document or information
- Inspection at own premises and/or premises of a third party
- Publish reports about a case (which might include naming those at fault)
- Recover unpaid contributions from employers on behalf of the scheme manager
- Report misappropriation notify the scheme manager about pension board conflicts or misuse regarding assets
- Skilled person report require scheme managers to provide a report made by a skilled person nominated by the regulator

 The Pensions

Regulator

Legislative scope: Code of practice 14

Scheme governance:

- 1. knowledge and understanding required by pension board members
- 2. conflicts of interest and representation
- 3. publishing information about schemes

Managing risks:

4. internal controls

Administration:

- 5. scheme record-keeping
- 6. maintaining contributions
- 7. providing information to members

Resolving issues:

- 8. internal dispute resolution
- 9. reporting breaches of the law

TPR focus 2017/18

- Ongoing risk assessment and intelligence gathering
 - 2016 survey 90% response rate covering 98% of combined membership
 - 2017 survey sent out early November 2017
- Increasing emphasis on looking at locally-administered schemes
- Key focus areas:
 - record-keeping and data quality

We will use our educate/enable/enforce regulatory approach to help schemes comply and address key risks

Governance

- Scheme managers accountable party for most requirements
- Some confusion remains on roles and responsibilities especially on pension boards
- Variety of practice in how scheme managers work with pension boards:
 - scheme managers should use this valuable resource
 - pension boards should take an active role in identifying key risks and driving forward improvements
- 21st Century governance key focus for TPR this year
 - how can government, regulatory bodies and the pensions industry raise the standards of trustee competence and improve the governance and administration of pension schemes
 - www.tpr.gov.uk/21c-trustee



Internal controls

- The scheme manager must establish and operate adequate internal controls to enable them to administer and manage their scheme in accordance with the scheme rules and the law
- Internal controls are systems, arrangements and procedures for:
 - scheme administration and management
 - monitoring that administration and management
- Includes:
 - identifying and managing risk using a risk register for an example
 - www.tpr.gov.uk/docs/public-service-example-risk-register.pdf
 - controls around administrators and employers (lessons from the National Audit Office report)
 - identifying and reporting breaches of the law

Regulator

Record keeping

- Good record keeping is a key part to the successful running of a scheme and allows schemes to meet their legal obligations
- We know from engagement that standards vary widely, and some schemes do not prioritise this appropriately, so TPR expects:
 - scheme managers to engage with administrators over service and security
 - assess data and put in place a plan to address issues
- Guidance on developing an improvement plan:
 - www.tpr.gov.uk/docs/improve-data-guide.pdf



FPS record keeping - survey results

Most schemes are meeting our expectations of doing a data review annually

But there are concerns as to the effectiveness of these reviews

And take up of data improvement plans is low

Last data review

68% in last 12 months

8% longer ago

4% never

20% don't know

Identified issues

34% identified issues

39% no issues identified

3% don't know if issues

24% not reviewed (inc. DK)

Data improvement plans

2% data improvement plan

32% no data improvement plan

42% no issues identified (inc. DK)

24% not reviewed (inc. DK)

21% respondents identify poor records as a top risk

18% report delays in payment of benefits as one of top three complaints

1 in 5 identify poor records as key concern yet the quality of action taken varies.

PPS record keeping - survey results

Most schemes are meeting our expectations of doing a data review annually

But there are concerns as to the effectiveness of these reviews

And take up of data improvement plans is low

Last data review

77% in last 12 months

11% longer ago

3% never

9% don't know



Identified issues

46% identified issues

32% no issues identified

10% don't know if issues

12% not reviewed (inc. DK)



Data improvement plans

14% data improvement plan

32% no data improvement plan

35% no issues identified (inc. DK)

12% not reviewed (inc. DK)

1 in 3 respondents identify poor records as a top risk

1/2 of these cite GMP reconciliation specifically

26% of respondents report delays in payment of benefits as one of top three complaint

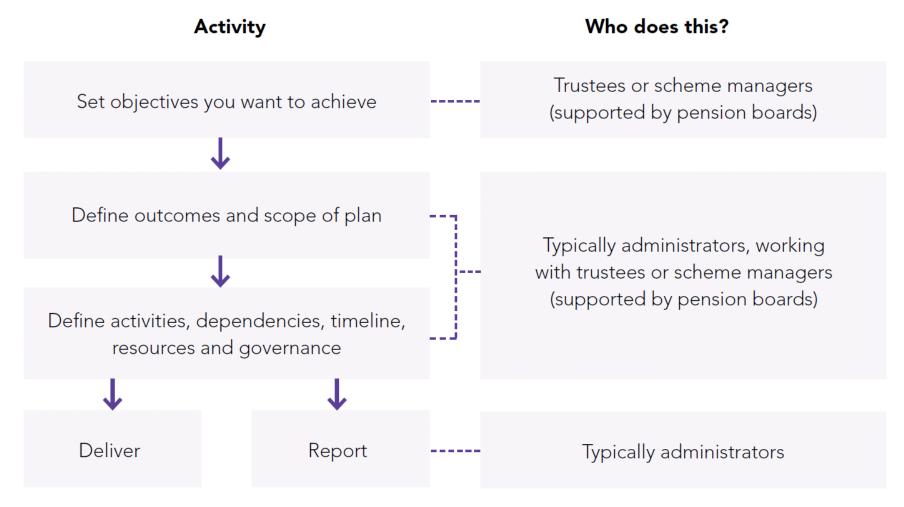
A third of schemes see record-keeping as a top risk, and employer data is a key concern, but the take up of data improvement plans is low

Improving your data (i)

- Scheme managers should undertake an annual data review and put in place an improvement plan where they identify issues
- Our quick guide (<u>www.tpr.gov.uk/docs/improve-data-guide.pdf</u>) can help you
 design a plan or assess an existing one, setting out key areas to consider:
 - objectives, outcomes, scope and prioritising, activities, dependencies, timeframes and timelines, resourcing, governance
- Accurate records are key to ensuring
 - the right members get the right benefits at the right time,
 - accurate valuations and calculation of the cost cap
- Poor data integrity has a real impact on members



Pension scheme data improvement plan



Improving your data (ii)

- Data improvement is a continuous process, not a one-off exercise
- The data needed to run an efficient and effective scheme should be checked regularly – both 'common data' (applicable to all schemes) and 'conditional data' (dependent on scheme type, structure and system design)
- Data should be well managed day to day to ensure it is accurate and complete
- Though administrators may look after records on a day-to-day basis, scheme managers are still accountable

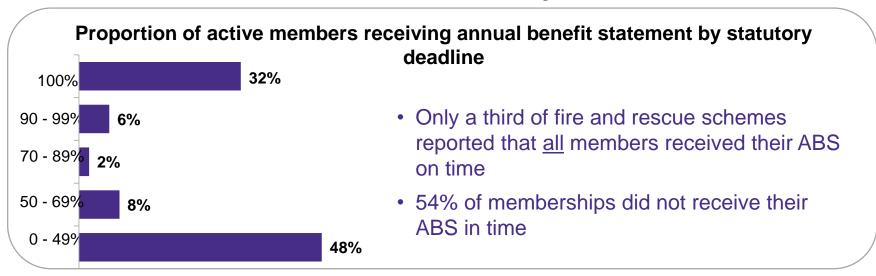


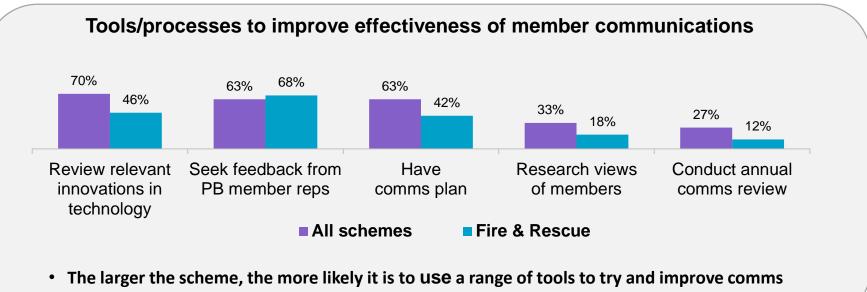
Member communications

- New requirement to issue an annual benefits statement for more guidance:
 - www.tpr.gov.uk/docs/public-service-annual-benefit-statements-guide.pdf
 - www.tpr.gov.uk/docs/public-service-annual-benefits-statementchecklist.pdf
 - www.tpr.gov.uk/docs/PS-guide-key-information-to-provide-to-members.pdf
- We expect schemes to tackle the issues faced in the early years and for the proportion of members who receive their statements on time to improve
- Good communications are not just timely and accurate, but also clear many pension boards advise on this perspective



FPS member communications - survey results

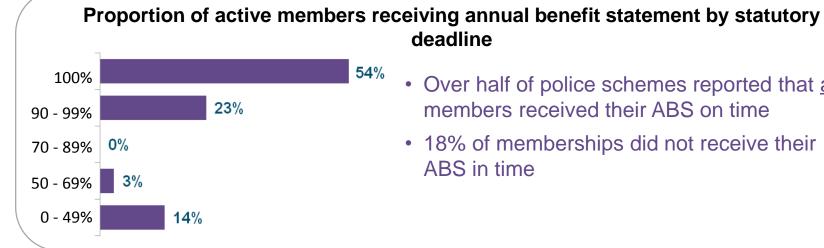




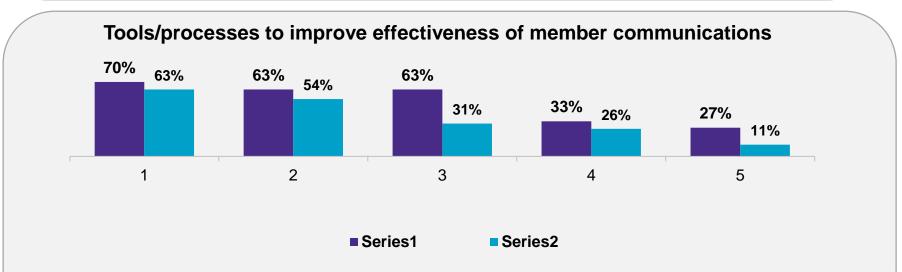
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Over half of memberships did not receive their benefit statements in time. Fire and Rescue schemes less likely to have in place processes to improve member communications.

PPS member communications - survey results



- Over half of police schemes reported that all members received their ABS on time
- 18% of memberships did not receive their ABS in time



deadline

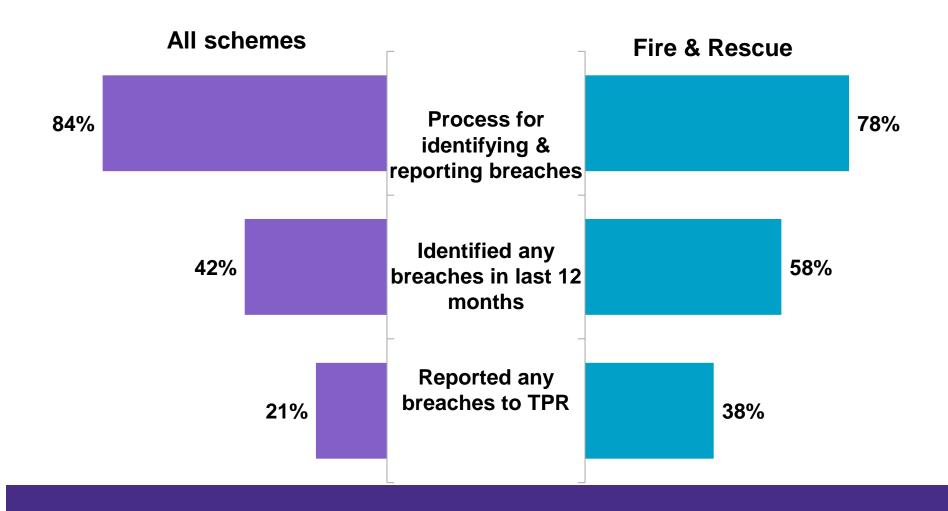
The larger the scheme, the more likely it is to use a range of tools to try and improve communications

One in 5 members did not received their benefit statements in time. Police schemes significantly less likely to have a communications s plan or conduct annual communications reviews.

Reporting breaches of the law

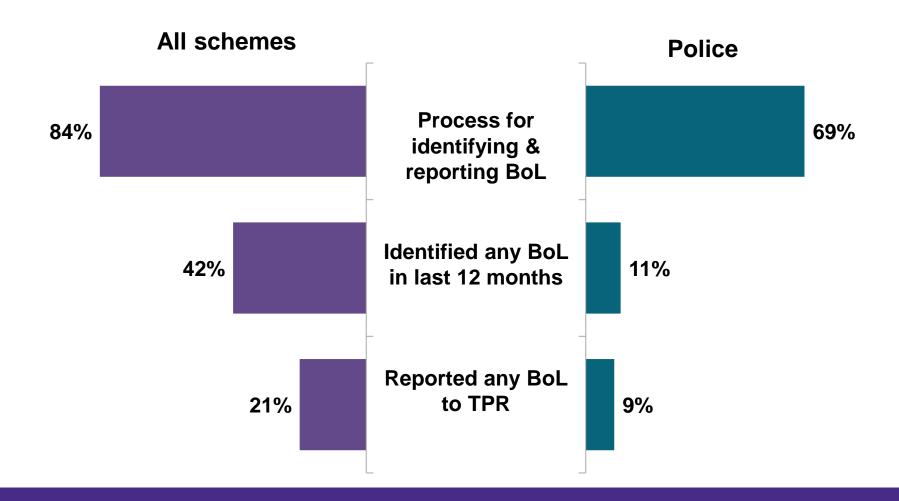
- Legal duty to report a breach of the law that is likely of material significance to TPR for:
 - scheme manager
 - pension board member
 - professional advisers
 - employers
 - administrators and others providing advice to the manager
- Reporters to determine if a breach has occurred based on reasonable cause and not a mere suspicion
- TPR provides example scenarios and RAG system for assessing scale of materiality by way of:
 - cause
 - effect
 - reaction
 - wider implications
- www.tpr.gov.uk/docs/PS-reporting-breaches-examples-traffic-light-framework.pdf

Breaches of the law



FPS are more likely than average to identify or report breaches to the regulator

Breaches of the law



PPS are less likely than average to have processes in place around breaches, and to identify or report breaches to the regulator.

What are the challenges facing pension schemes?

- Enhanced requirements:
 - increased reporting requirements
 - GDPR (25 May 2018)
 - pensions dashboard (might become a legal requirement to provide member benefit data)
 - cyber security



Scheme return requirements

- From 2018 will be asked to report on:
 - when scheme last measured common data
 - common data score
 - when scheme last measured scheme-specific (conditional) data
 - scheme-specific data score
- This will help us understand and segment the landscape and target interventions/track progress
- Common data = data used to identify members (eg DOB, NINO, name)
- Scheme-specific data = other data needed to run the scheme:
 - in public service schemes this includes data required by the regulations,
 data needed for valuation, compliance with scheme regulations etc
- This change for public service schemes may require systems and process changes
- Data measuring guidance www.tpr.gov.uk/docs/measure-data-guide.pdf

GDPR

- General Data Protection Regulation applies from 25 May 2018:
 - brings consistency across the EU
 - strengthens provisions of current data protection
 - stronger individual rights (new right to data portability)
 - new obligations on data processors
 - 72 hour reporting if a breach is likely to result in a risk to people's rights and freedoms
 - greatly enhanced fines available to the ICO
 - will remain after we leave the EU
- Data Protection Bill:
 - will replace 1998 Act
 - some implementation of GDPR, but other aspects.
 - pension scheme 'exception'

The good news

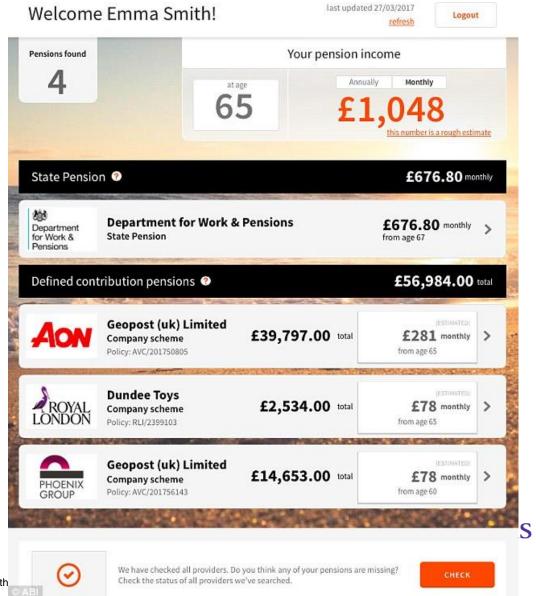
"If you are already complying with the terms of the Data Protection Act, and have an effective data governance programme in place, then you are already well on the way to being ready for GDPR" - Steve Wood, Deputy Commissioner for Policy, ICO

 Controls put in place for GDPR help you meet your internal controls requirements under pension legislation



Pensions dashboard

- Put forward in Budget 2016
- Prototype dashboard delivered by the ABI https://pensionsdashboardpr oject.uk/industry/about-thepensions-dashboard-project/
- DWP now leading on feasibility study
- Whether scheme participation will be voluntary or mandatory is to be confirmed.



Cyber resilience in pension schemes

- Pension schemes are potentially valuable targets for fraudsters as they hold large amounts of personal information
- Scheme managers are responsible for putting in place controls to ensure the security of data and assets
- TPR CEO has said that cyber should be on schemes' risk register
- Not just an administrator problem (eg what controls are around the data shared with the scheme actuary, legal advisors and pension board)
- Not just about cyber 'defence' but cyber resilience:
 - look at systems, processes and people (access and training) to reduce the risk
 - prepare for when things go wrong how to recover data, how to report internally and externally (members, ICO, TPR)



Mitigation against cyber threats

- Most cyber attacks exploit basic weaknesses in software and IT systems
- Government estimates that 80% of breaches could be prevented by following these ten steps
- National Cyber Security Centre (part of GCHQ):
 - 10 steps to cyber security
 www.ncsc.gov.uk/guidance/10-steps-executive-summary
- Cyber Essentials is a Government-backed, industry-supported scheme to help organisations protect themselves against the most common threats found on the internet. It shows you how to fix basic weaknesses and get a good level of cyber security in place.

www.cyberaware.gov.uk/cyberessentials

Prepare for GDPR – controls put in place will also help mitigate the cyber risk

Summary

- Our key focus areas are record-keeping and data quality
- Employers must provide accurate and timely data for record keeping
- Data quality to be continuously reviewed:
 - the reviews are sufficiently comprehensive
 - and robust data improvement plans are in place and progressed
- Good governance and administration make sure there are appropriate controls:
 - service level agreements are set up, even with in-house administrators
 - processes around the Data Protection Act / GDPR
 - report breaches of the law when appropriate
- Additional scheme return requirements from 2018
- Scheme managers are responsible for having controls for cyber resilience
- Outsourcing does **not** reduce or remove a scheme manager's responsibility or accountability

 The Pensions

Regulator

Useful tools, checklists and guidance (i)

- Annual benefits statement <u>www.tpr.gov.uk/docs/public-service-annual-benefit-statements-guide.pdf</u>
 <u>www.tpr.gov.uk/docs/public-service-annual-benefits-statement-checklist.pdf</u>
 <u>www.tpr.gov.uk/docs/PS-guide-key-information-to-provide-to-members.pdf</u>
- Data measuring guidance www.tpr.gov.uk/docs/measure-dataguide.pdf
- GDPR guidance Information Commissioner's Office (ICO) https://ico.org.uk/for-organisations/guidance-index/
- Improvement plan guidance www.tpr.gov.uk/docs/improve-dataguide.pdf
- Internal controls checklist www.tpr.gov.uk/docs/public-service-internalcontrols-checklist.pdf

Useful tools, checklists and guidance (ii)

- Public service scheme self assessment toolkit www.tpr.gov.uk/public-service-schemes/assess-your-scheme.aspx
- Public service personal self assessment tool https://education.thepensionsregulator.gov.uk/login/index.php
- Reporting a breach -<u>www.tpr.gov.uk/docs/PS-reporting-breaches-examples-traffic-light-framework.pdf</u>
- Risk register example www.tpr.gov.uk/docs/public-service-example-risk-register.pdf
- Trustee Toolkit https://trusteetoolkit.thepensionsregulator.gov.uk/



Useful links

- Our website www.tpr.gov.uk/
- Codes www.tpr.gov.uk/doc-library/codes.aspx
- Code of practice 14 Governance and administration of public service pension schemes - www.tpr.gov.uk/public-service-schemes/code-ofpractice.aspx
- Governance www.tpr.gov.uk/21c-trustee
- Latest research www.tpr.gov.uk/public-service-schemes/research-andanalysis.aspx
- NAO report www.tpr.gov.uk/docs/vfm-review.pdf
- Pension scams www.tpr.gov.uk/pension-scams.aspx
- Public service area www.tpr.gov.uk/public-service-schemes.aspx
- TPR Future www.tpr.gov.uk/about-us/protecting-workplace-pensions.aspx

Thank you

We are here to help!

Request a guest speaker:

https://secure.thepensionsregulator.gov.uk/speaker-request.aspx

Contact us at:

www.tpr.gov.uk/contact-us.aspx

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Assessment

- How did your response measure against the national responses
- How often do you self-assess?
- What about peer review?





GDPR compliance for Fire & Police Authorities

Rebecca Morgan & Hannah Blomfield/27 February 2018

Agenda



- / Introduction to ITM
- / Overview of GDPR
- / Where to start practical steps
- / Records of Processing Activities (ROPA)
- / How ITM can help
- / Example data mapping report



1. Introduction to ITM

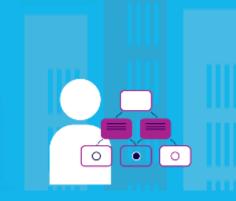
itm



ITM – Administration and Data Management Project Support Partner







Financial institutions



Administrators

De-risking, data & benefit audit, cleanse, TPA risk review, AE audit, and GMP reconciliation Systems migration and rationalisation, asset consolidation and auto enrolment

Data quality assessment, process review, systems build and resource services

Our services





Our software



ITM's eSuite of software products provide a complete end-to-end web based pensions administration solution and can easily integrate with other software.

Clients can mix-and-match software to meet their specific data and administration needs. We also offer bespoke data systems with flexible pricing and support models.

- PenScope pension administration record keeping and automation solution
- > eMember responsive member self service and engagement
- > ePortal streamlining interfacing between schemes and employers
- ► eAsE Auto Enrolment software for assessment, communications and payroll
- ► eDAaRT flexible data tool for TRP data audits, cleanses and migrations
- Case Manager flexible case file framework

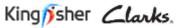
Our clients: Private sector



Associated British Foods plc







































































Our clients: Public sector



















































Our clients: Financial services

































Our clients: Administrators

























Our clients: Professional Services















Law Debenture



2. GDPR Quiz!



Q1: Administrators are responsible for sorting out GDPR

– fire authorities can relax.



Q2: GDPR applies only to records held on a computer



Q3: You must delete a member's data if they ask you to do so



Q4: When a member transfers out you no longer need the data relating to that individual. You must therefore delete it all.



Q5: There are multiple archive boxes in storage and their contents is unknown. If unauthorised access to these boxes occurs, this is a data breach as the boxes may contain personal data.



3. Overview of GDPR

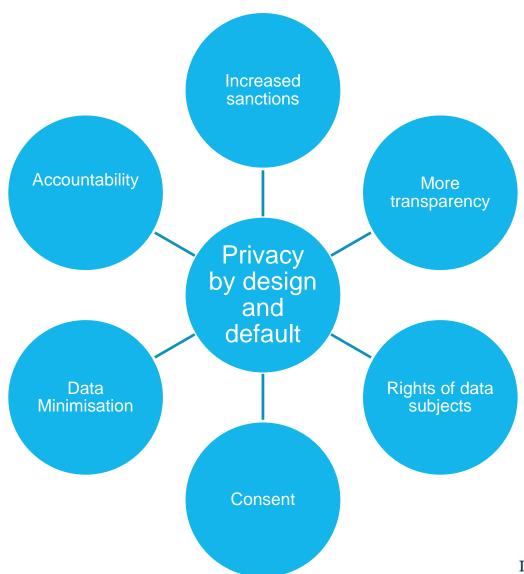




A new data protection framework has been adopted by the EU and will be implemented by all member states without the need for national legislation from 25 May 2018

New focus in DP principles





Data / Systems / Consultancy



4. Where to start?

Practical steps in response to GDPR for Fire and Police Authorities

How to get started



- Map your data
- Identify risks
- Action plan



Process	Processing details								
Who processes the data?	Processor or controller?	What personal data do they hold?	_	Who are the data subjects?	Where is data held?	Will the data be shared with any third parties?			How is the data secured?



Who is processing your data?

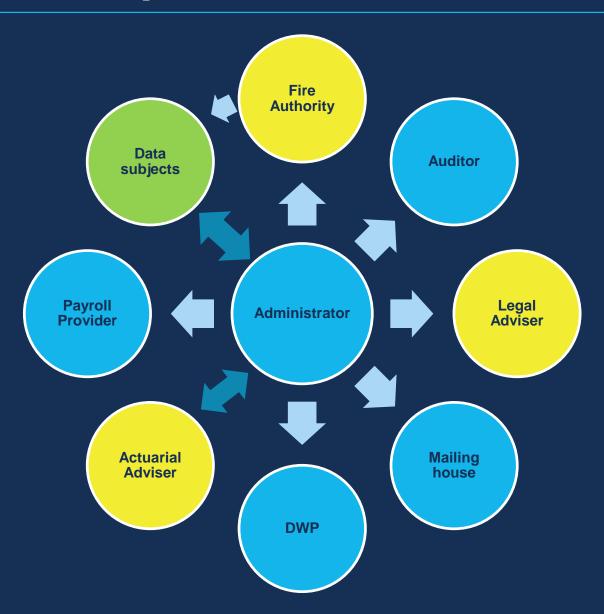




Processi	Processing details								
Who	Processor	What	Why are they	Who are	Where is	Will the data be		How long is the data	How is the
processes	or	personal data	_			shared with any			
the data?	controller?	do they hold?	data?	subjects?	data held?	third parties?	outside EEA?	kept?	secured?
Fire Authority									
Fire Authority									
Fire Authority									
Administrators									
Administrators									
Auditor									
Actuary									
Legal Advisers									
IFAs									

Example data parties







Process	Processing details								
Who	Processor	What	Why are they		Mathama !a	Will the data be		How long is	How is the
processes	or	personal data	•	the data	Where is	shared with any	transferred	the data	data
the data?	controller?	do they hold?	data?	subjects?	data held?	third parties?	outside EEA?	kept?	secured?
Fire Authority	Controller								
Fire Authority	Controller								
Fire Authority	Controller								
Administrators	Processor								
Administrators	Processor								
Auditor	Processor								
Actuary	Joint								
	Controller								
Legal Advisers	Joint								
	Controller								
IFAs	Processor								

What personal data is held?



Names

ID numbers

Gender

Medical records

Dates of birth

Criminal records

Contact details

Salaries

Pension payments

Marital status

Dependants' details Service dates

Employment history

Bank details

Benefits

Contributions



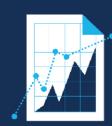
Processi	ng deta	ils						
Who processes the data?	Processor or controller?	What personal data do they hold?	<u> </u>	Who are the data subjects?	Where is data held?	Will the data be shared with any third parties?	How long is the data kept?	How is the data secured?
Fire Authority	Controller	Member data						
Fire Authority	Controller	Contact details						
Fire Authority	Controller	Contact details						
Administrators	Processor	Names, DOB, gender, contact details, service dates, salaries, benefits						
Administrators	Processor	Special categories of data - medical records, sexual orientation						
Auditor	Processor							

What is data being used for?





Scheme administration



Actuarial valuations



Preparing accounts



Providing legal advice



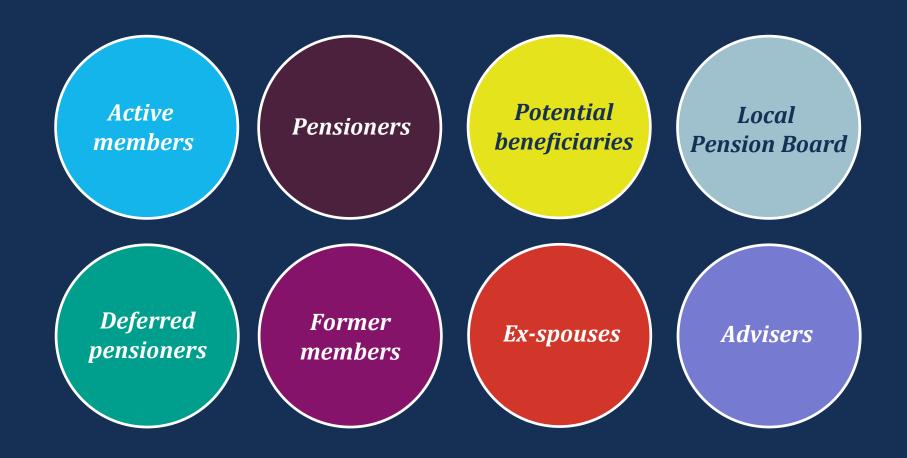
Exercising discretionary powers



Process	ing deta	ils						
Who processes the data?	Processor or controller?	What personal data do they hold?	_	Who are the data subjects?	Where is data held?	Will the data be shared with any third parties?	How long is the data kept?	How is the data secured?
Fire Authority	Controller	Member data	Scheme administration					
Fire Authority	Controller	Contact details						
Fire Authority	Controller	Contact details						
Administrators	Processor	Names, DOB, gender, contact details, service dates, salaries, benefits	Scheme administration					
Administrators	Processor	Special categories of data - medical records, sexual orientation	II-health retirements, nomination forms					

Who are the data subjects?





Issues in respect of former members



- / How long should data be kept?
- / Transfers out / refunds
- / Dependants
- / What data do you actually need?
- / Practicalities of deleting data



Processi	ing deta	ils						
Who processes the data?	Processor or controller?	What personal data do they hold?	Why are they using the data?	Who are the data subjects?	Where is data held?	Will the data be shared with any third parties?	How long is the data kept?	How is the data secured?
Fire Authority	Controller	Member data	Scheme administration	Scheme members				
Fire Authority	Controller	Contact details		Advisers				
Fire Authority	Controller	Contact details		Local Pensions Board				
Administrators	Processor	Names, DOB, gender, contact details, service dates, salaries, benefits	Scheme administration	Active members, deferred members, pensioners, former members, potential beneficiaries, ex-spouses				
Administrators	Processor	Special categories of data - medical records, sexual orientation	II-health retirements, nomination forms					

Where is data held?





Laptops/ devices



Network



Paper records



Meeting papers



USB sticks



Microfiche



Database



Cloud based storage



Emails



Process	ing deta	ils						
Who processes the data?	Processor or controller?	What personal data do they hold?	Why are they using the data?	Who are the data subjects?	Where is data held?	Will the data be shared with any third parties?	How long is the data kept?	How is the data secured?
Fire Authority	Controller	Member data	Scheme administration	Scheme members	Email, paper records			
Fire Authority	Controller	Contact details		Advisers	Email, paper records			
Fire Authority	Controller	Contact details		Local Pensions Board	Email, paper records			
Administrators	Processor	Names, DOB, gender, contact details, service dates, salaries, benefits	Scheme administration	Active members, deferred members, pensioners, former members, potential beneficiaries, ex-spouses	Admin database, microfiche, cloud, paper records			
Administrators	Processor	Special categories of data - medical records, sexual orientation	II-health retirements, nomination forms		Admin database, microfiche, cloud, paper records			

Who is the data shared with and how?



Document all data flows

- / Think about how data is shared and whether it's secure
- / Is data transferred outside the EEA?
- / Are there alternatives?
- / Administrator will typically provide data to many advisers
- / Also focus on "multiple services" providers





Processi	ing deta	ils							
Who processes the data?	Processor or controller?	What personal data do they hold?		Who are the data subjects?	Where is data held?	Will the data be shared with any third parties?		How long is the data kept?	How is the data secured?
Fire Authority	Controller	Member data	Scheme administration	Scheme members	Email, paper records	Administrators	No		
Fire Authority	Controller	Contact details		Advisers	Email, paper records	No	No		
Fire Authority	Controller	Contact details		Local Pensions Board	Email, paper records	No			
Administrators	Processor	Names, DOB, gender, contact details, service dates, salaries, benefits	Scheme administration	Active members, deferred members, pensioners, former members, potential beneficiaries, ex-spouses	Admin database, microfiche, cloud, paper records	Fire Authority, Actuary, Legal Advisers, IFAs, etc	No		
Administrators	Processor	Special categories of data - medical records, sexual orientation	II-health retirements, nomination forms		Admin database, microfiche, cloud, paper records		No		

How long is the data kept?



- / Contractual data retention requirements
- / Ask to see each party's general policy on data retention and data destruction
- / How has data been destroyed?
- / Are former advisors deleting ALL data when contracts are terminated?



- / Example "peripheral data" like emails, meeting papers
- / Example backups



Process	ing deta	ils							
Who processes the data?	Processor or controller?	What personal data do they hold?	_	Who are the data subjects?	Where is data held?	Will the data be shared with any third parties?		How long is the data kept?	How is the data secured?
Fire Authority	Controller	Member data	Scheme administration	Scheme members	Email, paper records	Administrators	No	Lifetime of scheme	
Fire Authority	Controller	Contact details		Advisers	Email, paper records	No	No		
Fire Authority	Controller	Contact details		Local Pensions Board	Email, paper records	No			
Administrators	Processor	Names, DOB, gender, contact details, service dates, salaries, benefits	Scheme administration	Active members, deferred members, pensioners, former members, potential beneficiaries, ex-spouses	Admin database, microfiche, cloud, paper records	Fire Authority, Actuary, Legal Advisers, IFAs, etc	No	Lifetime of scheme	

Is data secure?

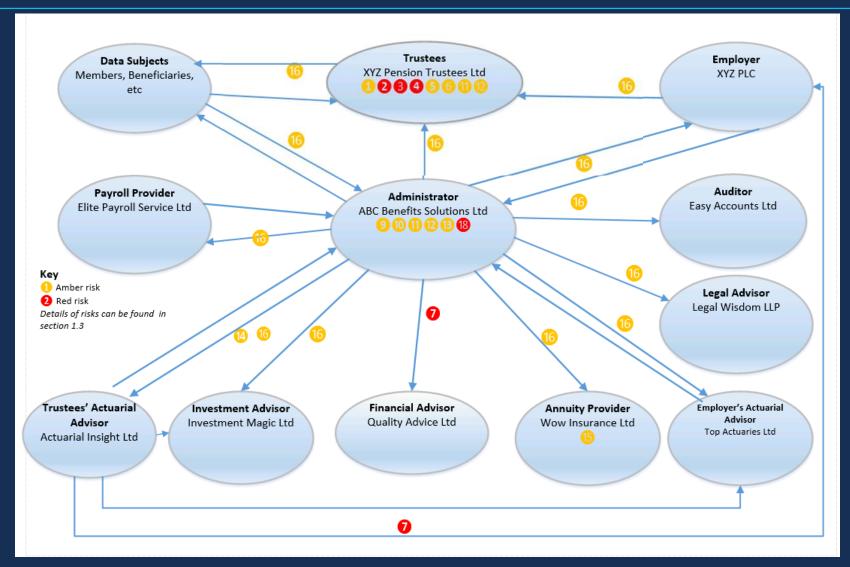


- / Pseudonymisation / encryption
- / Is security regularly tested?
- / How quickly can data be restored?
- / Consider less obvious data repositories
- / Relevant accreditations
- / Ask to see each processor's security policy
- / Don't forget data held directly by the Fire or Police Authority





Data map and risk assessment



Example of risks associated with data held by the Fire or Police Authority



Risk Id	Parties involved	Findings	Risk in relation to GDPR
1	Fire Authority	Data stored on personal laptops	Unauthorised access to personal data
2	Fire Authority	Laptops not encrypted/password protected	If laptop is hacked/stolen it could lead to unauthorised access to personal data
3	Fire Authority	Member data stored on USB flash drives	If USB is lost could lead to unauthorised access to personal data
4	Fire Authority	Historic paper records stored at an employee's home	Papers could be stolen or lost
5	Fire Authority	Pensions Board receive hard copies of meeting papers	Meeting papers could fall into the wrong hands

Example of risks associated with data held by the administrator (1)



Risk Id	Parties involved	Findings	Risk in relation to GDPR
6	Administrator	All employees have access to database	Rogue employee steals/amends data
7	Administrator	Legacy data not indexed	Uncertainty as to what data is held
8	Administrator	Inaccurate data - examples reported by pensions manager	Processing carried out on inaccurate data
9	Fire Authority/ Administrator	Special categories of data held	Risk that member consent may be required / not obtained
10	Administrator	Breach in last 12 months – not reported to trustees	Breach reporting policy not GDPR compliant
11	Administrator/ Actuary	Full data set currently sent by email in unencrypted format	Risk of data being intercepted resulting in unauthorised processing

Example of risks associated with data held by the administrator (2)



Risk Id	Parties involved	Findings	Risk in relation to GDPR
12	Administrator	Address tracing not carried out in recent years	Inaccurate data
13	Administrator	Existence checks not carried out in recent years	Inaccurate data
14	Administrator / Scheme Actuary	Full services provider sharing data between admin and actuarial services	Data not being used for intended purpose
16	Administrator	Historic data held in respect of bulk transfer out of scheme	Data held that is no longer required
17	Administrator	Administration system uses cloud technology	Processing outside EEA may not be GDPR compliant
18	Former Administrator	Personal data retained beyond terms of contract	Data held that is no longer required



5. How can ITM help?

GDPR Data Mapping Information Audit



Phase 1:

GDPR Data Mapping Information Audit

- Data Map of all parties processing pension fund data including flows of data between parties
- Initial assessment of GDPR compliance and risks for each party
- Identification of areas where more detailed assessment beneficial

Phase 2:

GDPR Detailed Assessment

Deep dive and challenge assessment in respect of specified parties

Phase 3:

Final Assessment

Evidence checking of Phase 2 and final conclusion report in respect of specified parties

How can ITM help?



1. GDPR Data Mapping Information Audit

- Data Map of all parties processing pension fund data including flows of data between parties
- > Initial assessment of GDPR compliance and risks for each party
- Identification of areas where more detailed assessment beneficial

2. GDPR training

Half-day training session on GDPR

3. Data protection policies

Template policy documents with drafting notes



Thank you

For more information please contact:

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Hannah Blomfield

020 7648 9091

hannahblomfield@itmlimited.com





Role of the S.A.B.

- > To provide advice, on request, to the Secretary of State on the desirability of making changes to the Firefighters' Pension Schemes
- To provide advice to Scheme Managers and Local Pension Boards in relation to the effective administration and management of the Firefighters' Pension Schemes
- > To, where appropriate, offer advice to the Secretary of State in relation to matters not constituting a request.



> SAB sub-committees

- > Cost management and effectiveness
- > Administration and Benchmarking
- > Effectiveness of local pension boards

http://www.fpsboard.org/index.php/board-committees



> Delivered in last two years

- > Tax awareness sessions
- Independent actuarial review of 2016 assumptions
- Consultation response on valuation items
- Local Pension Board Training and tools
- > 29 Local Pension Board Training Sessions
- National websites
- 2 day annual meetings
- Technical seminars



> Engagement - Just a snapshot

- Meeting Police and Fire minister
- Board training sessions and meetings
- > Technical groups and regional groups
- > Industry events
- > Engagement with third party administrators
- > Software supplier meetings
- Dashboard meetings



> Communications

- > SAB board website www.fpsboard.org
- > FPS Regulations website www.fpsregs.org
- > Further website development to come
- > LGA Monthly bulletins
- > LPB Board Survey
- > ABS survey
- Communications working group



Local Pension Boards





Who's Who

Pension Board



- Assist Scheme Manager
- Ensure Compliance
- Ensure efficiency & effectiveness of administration
- Advise on member communications
- Monitor complaints

Scheme Manager



- Administer schemes
- Make scheme decisions
- Issue Communications
- Publish data
- Auditing
- IDRP

Scheme Advisory



- Advise Secretary of State on request of desirability to change of scheme rules
- Cost Cap/Valuation
- Support LPB's
- Benchmarking
- Oversee standards
- Strategic communications





Roles and Responsibilities

- Required by legislation to
- Secure compliance with
 - (a) regulations and
 - (b) requirements imposed by the pensions regulator
- To ensure the effective and efficient governance and administration of this scheme and any connected scheme



Board Members Responsibilities

- Notify Scheme Managers of Conflict of Interest
- Keep Code of Conduct
- Comply with TPR Code of Practice
- Report Breaches of Law
- Gain knowledge and Understanding
- Assist Scheme Manager



Scheme Manager Responsibilities

- Benefits and the Payment of Benefits
- Decisions and Discretions
- Disclosure of Information
- Record Keeping
- Internal Controls
- Internal Dispute Resolution
- Report Breaches of Law
- Statements, Reports and Accounts



Public Service Governance and Administration Survey 2016

	Fire	Police	LGPS	Other
1 Survey response rate	98%	76%	90%	100%
2 Conflicts policy and procedure for pension board members	80%	71%	85%	100%
3 Register of interests	86%	74%	87%	100%
4 Knowledge and Understanding arrangements	94%	89%	93%	100%
5 Frequency of scheme manager attendance at pension board meetings	68%	43%	86%	82%
6 Procedures for assessing and managing risk	44%	51%	92%	91%
7 Risk register	38%	51%	91%	91%
8 Where risk management procedures have contributed significantly to new or revised internal controls	14%	28%	29%	20%
9 Where administration is delivered in-house	24%	20%	73%	36%
10 Employers providing timely, accurate and complete data	58%	63%	7%	9%
11 Data review within thew last 12 months	68%	77%	83%	100%
12 Data review covering both before and after 1 April 2015	68%	61%	76%	91%
13 Where data review identified any issues or problems	45%	52%	66%	100%
14 All annual benefit statements received by statutory deadline	32%	54%	45%	36%
15 Average number of complaints entering IDRP	48%	44%	38%	60%
16 Procedures in place to identify, assess and report breaches of the law to TPR	78%	69%	91%	100%
17 Proportion that had identified any breaches of the law in the past 12 months	58%	11%	45%	64%
18 Proportion of reported breaches that were thought to be materially significant	38%	9%	15%	45%
19 Frequency of visiting TPR web site	60%	29%	61%	73%
20 Proportion judging TPR to be effective	82%	74%	85%	82%



Top 4 areas of Improvement

Risk

- Procedures for Assessment and Management
- Risk Register

Internal Controls

- •Systems, arrangements and procedures for managing and monitoring the management of the pension scheme
- Managing risk
- ·Identifying and reporting breaches of law
- Controls around administrators

Effective Scheme Manager Delegation

- Accountability
- •Management of delegation

Communications

- Annual Benefit Statements
- Provision of Information to Members



Risk

Regulatory and Compliance	Financial	Operational
Non compliance with TPR	Excessive Charges	Member Data
Failure to interpret regulations	Pension Fund accounting mistakes	Administrative failures
Failure to comply with disclosure requirements	Authority costs due to failure to apply scheme / tax rule correctly	Premises
Failure to communicate with scheme members	Failure to deduct correct employee contributions	Software
	Fraud	Workforce planning



TPR – Example Risk Register

Public Service toolkit downloadable

Example risk register

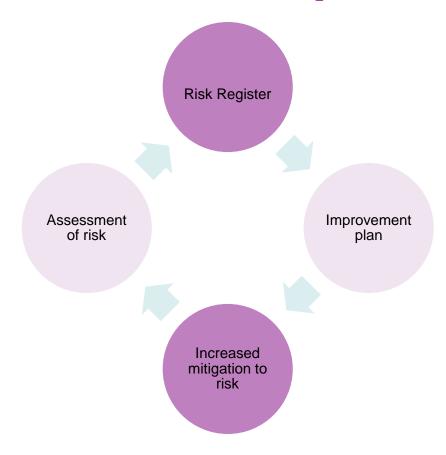
Risk area 1 – Operations	Likelihood (1: least likely, 10: most likely)	Impact (1: least likely, 10: most likely)	Score (likelihood x impact)	Control	Owner	Test	Next review	Comment
Operational disaster (fire/flood etc)	1	1 6 6		Business continuity procedures in place for administrator	Scheme manager	Annual	Q1 Y2	Up-to-date business resiliency programme provided by administrator as at 01/01 Y2, reviewed by scheme manager at meeting in O1 Y2
				Business continuity plans in place for scheme manager	Scheme manager	Annual	Q2 Y2	Documented programme in place to ensure continuity will be provided by pension finance manager to scheme manager in time for quarterly meeting in Q2 Y2
				Contracts with all advisors and suppliers are recorded on central database	Pension finance manager	Annual	Q1 Y3	Contracts held in hard copy in safe, and electronically in secure area of scheme management intranet. Checked by pension finance manager January Y2
Member data Incomplete or Inaccurate	151	7	35	Annual report from administrator, used as basis for rectification plan	Scheme manager	Annual	Q3 Y2	Initial rectification plan completed Q3 Y1. New report received from administrator at Q1 Y2 meeting, revised rectification plan agreed with administrator. To review progress at Q3 quarterly meeting
				'Not known at this address' returns from annual statements checked by tracing agency	Pension administrator	Annual	Q2 Y2	Details provided by administrator mid January Y2, passed to tracing agency at end of January. 25% traced by quarterly meeting in O1, update will be provided to scheme manager for O2 meeting
Administration process failure/ maladministration	4	8	32	Formal agreement in place with administrator, Including SLAs	Pension finance manager	Annual	Q1 Y3	Last reviewed Q2 Y1, three year agreement
				Authority levels clearly agreed and kept up-to-date	Scheme manager	Annual	Q2 Y2	Last reviewed Q2 Y1
				Review Independent audit reports of administrator's processes	Scheme manager	Annual	Q2 Y2	AAF01/06 held by administrator as at DD/MM/YYYY
				Ongoing dialogue with third party administrator	Pension administration manager	Ongoing	Q2 Y2	Weekly phone calls between pension administrator manager and third party administrator, plus ad hoc calls when necessary
				Written reports and quarterly presentations by administrator to scheme manager	Scheme manager	Quarterly	C)2 Y2	Next report from administrator due two weeks before quarterly meeting

TPR - example

Fire example



Risk is a driver for improvement





TPR Assessment Tool

Results

Using this report

In this report we have provided an indicative risk rating for each answer you selected, alongside some guidance and links to additional information. This report does not provide an assessment of compliance with the law – it indicates areas that might be of particular concern and where you may wish to focus. You should seek legal advice where required.

To minimise the risk of non-compliance with the law, you should conduct a comprehensive review of your scheme against the requirements set out in the legislation and the guidance provided in our code of practice. Statistics refer to findings from TPR's 2015 survey into the Governance and Administration of Public Service Schemes.

A summary of your results Governing your scheme Managing risks and issues Administration O O O Percentage of questions answered: Percentage of questions answered: Percentage of questions answered: 17% Percentage of questions answered: 13%



How are you doing?

	Governing your scheme	Managing risks and issues (internal controls)	Administration
Low			
Medium			
High			



Reporting and recording breaches

		Potential investigation outcomes							
	Cause Effect		Reaction	Wider implications					
Red	Pension board members have failed to take steps to acquire and retain the appropriate degree of knowledge and understanding about the scheme's administration policies	A pension board member does not have knowledge and understanding of the scheme's administration policy about conflicts of interest. The pension board member fails to disclose a potential conflict, which results in the member acting improperly	Pension board members do not accept responsibility for their failure to have the appropriate knowledge and understanding or demonstrate negative/noncompliant entrenched behaviours The scheme manager does not take appropriate action to address the failing in relation to conflicts	It is highly likely that the scheme will be in breach of other legal requirements. The pension board do not have an appropriate level of knowledge and understanding and in turn are in breach of their legal requirement. Therefore, they are not fulfilling their role to assist the scheme manager and the scheme is not being properly governed					
Amber	Pension board members have gaps in their knowledge and understanding about some areas of the scheme's administration policies and have not assisted the scheme manager in securing compliance with internal dispute resolution requirements	Some members who have raised issues have not had their complaints treated in accordance with the scheme's internal dispute resolution procedure (IDRP) and the law	The scheme manager has failed to adhere precisely to the detail of the legislation where the breach is unlikely to result in an error or misunderstanding or affect member benefits	It is possible that the scheme will be in breach of other legal requirements. It is possible that the pension board will not be properly fulfilling their role in assisting the scheme manager					
Green	Pension board members have isolated gaps in their knowledge and understanding	The scheme manager has failed to adhere precisely to the detail of the legislation where the breach is unlikely to result in an error or misunderstanding or affect member benefits	Pension board members take action to review and improve their knowledge and understanding to enable them to properly exercise their functions and they are making quick progress to address gaps in their knowledge and understanding. They assist the scheme manager to take prompt and effective action to remedy the breach	It is unlikely that the scheme will be in breach of other legal requirements. It is unlikely that the pension board is not fulfilling their role in assisting the scheme manager					

http://www.thepensionsregulator.gov.uk/docs/PS-reporting-breaches-examples-traffic-light-framework.pdf



Breach Assessment



Secretariat: bluelight.pensions@local.gov.uk

Breach Assessment Template

Date of assessment

[Enter text about date of assessment and who assessment panel is]

Introduction

[Brief introduction to the breach being assessed]

Identified

[Enter text about how the breach was identified, for example it might be

- · Tracked from agenda
- . Tracked from LGA bulletins / technical note
- · Informed by scheme manager / Pensions administrator
- Something else]

Draft

Assessment

[Using the TPR guidance comment on the four areas and score red, amber or green

	Gause	Effect	Reaction	Wider Implication
Red				
Amber				
Green				

Action

[Enter text about what the course of action is in response to the breach, including any timescales.]

Decision

Report as material breach	
Recorded as breach	

Assessed by:	
Date of assessment:	

Board Review:

Tabled at Board Meeting: Agreed by board:



Scheme Manager

- Who is the Scheme Manager
- Powers of delegation
- To delegate or not to delegate!
- Who to delegate to?



Scheme Manager

- The Scheme Manager is defined by rule 4 of the 2014 regulations as being the Fire and Rescue Authority as determined under section 1 of the Fire and Rescue Services Act 2004
- By virtue of regulation 4, the Fire and Rescue Authority is the scheme manager of the 2015 scheme and 'any statutory scheme that is connected with it'
- http://www.legislation.gov.uk/uksi/2014/2848/regulation/4/made



Power of delegation

• (2) The scheme manager may delegate any functions under these Regulations, including this power to delegate, to such persons or employees of such person as may be authorised in that behalf by the scheme manager.

http://www.legislation.gov.uk/uksi/2014/2848/regulation/5/made



To delegate or not to delegate

Does this naturally fall within the Chief Fire Officers responsibilities

Who owns pensions

- Is this part of the senior management team reports to the Chief?
- Does the chair of the board have regular meetings with the Chief Fire Officer?
- Time pressures on Chief Fire Officers likely to have an affect.
- Is there a natural home for pensions within your organisation?
- Are elected members clear on their pensions responsibilities
- Are the senior management team clear on their pension responsibilities

Risks of not delegating?

- Findings against the authority by The Pensions Ombudsman
- Financial risks of pension fund mistakes
- Section 89 report from TPR



Who to delegate to?

Section 151 Officer?

Pension Committee?

Scheme Manager Delegation

HR Director?

Finance Director?



Who it's not!

- Pension Scheme Administration Manager
- Junior Officer



Internal Controls

- Checklist
- Questions for boards

ACTION	NOTES	YES/NO
Do you have effective arrangements and procedures to ensure that the pension scheme is being run in accordance with the scheme rules and requirements of law?	See paragraphs 94-112 in the code at www.tpr.gov.uk/code14 . Consider if you need to put further arrangements and procedures in place.	
Do you regularly review the arrangements and procedures?	If yes, how often?	
Do you have a process to identify risks?		
Do you have a process to evaluate risks?		
Do you have in place processes or controls to manage risks?		
Do you have a risk register to record all risks identified and action taken?		
Do you regularly review the risk register?	If yes, how often?	
Do you have a standing item on the pension board agenda to review scheme risks?		



Internal Controls

Scheme Manager Engagement

- Can you identify who is the delegated scheme manager
- Does the scheme manager regularly attend board meetings?
- Does the chair of the board have regular meetings with the scheme manager
- Are there barriers to the above?

Arrangements and Procedures for administration and scheme management

- Are they the same thing?
- Who is responsible for managing the scheme, does that include administration?

Who monitors?

- Does the 'scheme manager' get reports
- Does the scheme manager report to the Chief Fire Officer?
- Does the chief report to the authority?
- What escalation procedures are there?



Communications

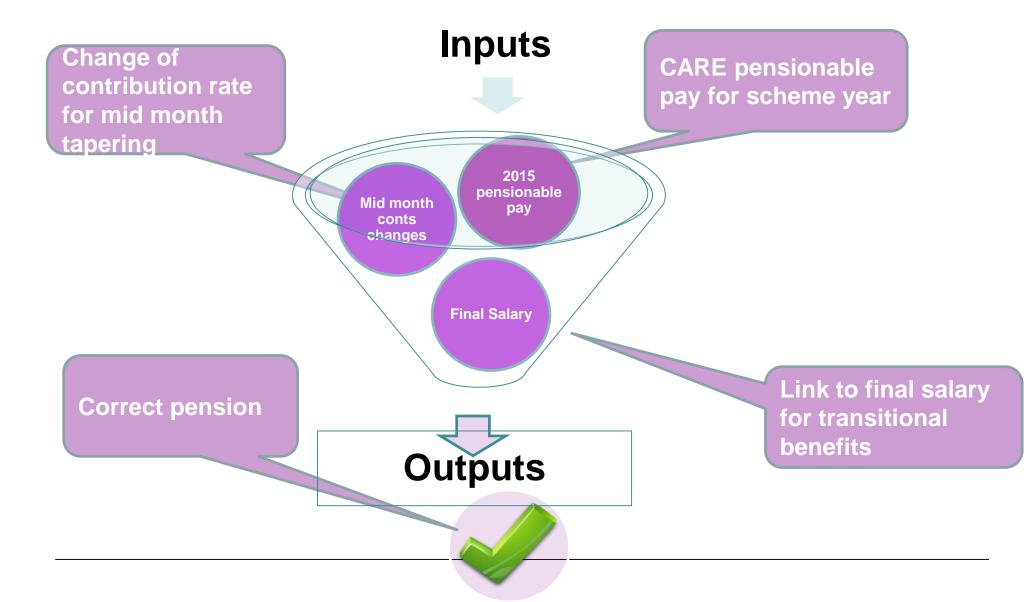
High on TPR agenda

 Challenge – how to reconcile statutory obligations and retirement planning

Technology?



Record Keeping?





2015 Scheme Pension Pot - Example

Date from	Date to	Account Balance	Reval rate	Opening Balance	Actual Pay	Pension Build Up	Closing Balance
01/04/2015	31/03/2016	£0.00		£0.00	£29,850	£500	£500
01/04/2016	31/03/2017	£500	2%	£510	£30,500	£510.89	£1020.89
01/04/2017	31/03/2018	£1020.89	2.6%	£1047.43	£32,000	£536.01	£1,583.44
01/04/2018	31/03/2019	£1,583.44	2%	£1615.11	£32,700	£547.74	£2,162.85
01/04/2019	31/03/2020	£2,162.85	4%	£2249.37	£33,600	£562.81	£2,815.18
01/04/2020	31/03/2021	£2,815.18	1%	£2840.30	£35,000	£586.26	£3426.57
01/04/2021	31/03/2022	£3426.57	3%	£3529.36	£35,900	£601.34	£4,130.70
01/04/2022	01/04/2023	£4,130.70	2%	£4213.32	£36,500	£611.39	£4,824.71



TPR quick guides

- Record keeping <u>link</u>
- Improving your data <u>link</u>
- Measuring your data <u>link</u>



Health Check

Actions for boards

- Risk Register
- Breaches Policy
- Internal Controls questions for boards
- Scheme Manager Delegation is it working for you?
- Data –does your board have answers to key questions?
- Review key processes and documents nomination and selection policy
- Training, what works for you?



What's on your agendas?

Recommended Agenda items

- Latest bulletin
- Events
- Survey responses
- Consideration of Breaches
- Scheme Manager Report
- Updates on
 - Reconcilliation
 - GDPR Processes
 - ABS cycle
 - Recommended actions in bulletin



Reporting

What makes a good report

- Membership and meetings of board
- Local arrangements
- Board assessments
- Identified Risks and Mitigation
- Recorded Breaches
- Data Review
- Annual Workplan and reviews
- Training
- Expenses and Costs
- Recommendations



Update on current and future issues



Current/Future Issues

- 2017 amendment orders
- Employer duty to provide information on tax
- Annual Allowance & Lifetime Allowances
- Scheme Reconciliation
- Survivor benefits Court judgments
- Exit Cap
- Dashboards



2017 amendment orders laid

- Survivors benefits
- Minor 2015 scheme amendments

Technical note published 17 September 2017



PPA - Ombudsman

Ombudsman's Determination PO-7096

 Employer of a member with a PPA should have provided information about the possible adverse tax consequences of becoming reemployed after starting to receive his pension.



Other effects

- The effect of the determination is that Pension Boards and Scheme Managers should ensure that information on important tax changes is provided to employees who are or may be affected by them.
- This is not just in relation to protected pension ages, but with regards possible tax charges that may be applied on exceeding annual allowance or lifetime allowances
- Link to Eversheds document this view was based on:



Taxation Changes

Introduction of Tapered Annual Allowance

Lifetime Allowance



Scheme Reconciliation

Common misnomer – GMP Reconciliation

- New state pension to be introduced from 6 April 2016
- HMRC shutting it's doors on contracted out data queries from December 2018 and will be writing to members after that date.
- Foundation amount based on HMRC records of contracted out service and contributions



Reconciliation Stages

Stage 1

 Request HMRC Data and perform initial analysis

Stage 2

Reconcile

Stage 3

Update
 Scheme Data



GDPR

- From 25 May 2018 the EU General Data Protection Regulation (GDPR) introduces new legislation governing the collection, use, and processing of personal data.
- The Information Commissioner's Office has prepared a <u>12 step guide</u> on actions that organisations should take in advance of the implementation date to ensure that they are compliant



Survivor benefits – Court Judgments

<u>'Brewster</u>' – Nomination of cohabiting partner -

 Walker – Same Sex marriage / Civil Partner Survivors pension



Exit Cap

Enhanced Commutation

- Authority initiated early retirement
 - Early retirement from the 2015 scheme is excluded in <u>draft regs</u>[3(2b)]



Government Pensions Dashboards

 Collaboration of largest pension providers to produce a prototype of a pensions dashboard

 A platform to allow savers to view all their pension pots through a single portal.

 The aim is for the dashboard to be launched in April 2019.



Government Pensions Dashboards

 Indications are that, for defined benefit schemes, the dashboard will show 'most recent' information on benefits, likely to be that contained in the last annual benefit statement.

 Further information can be found on https://pensionsdashboardproject.uk/



Resources

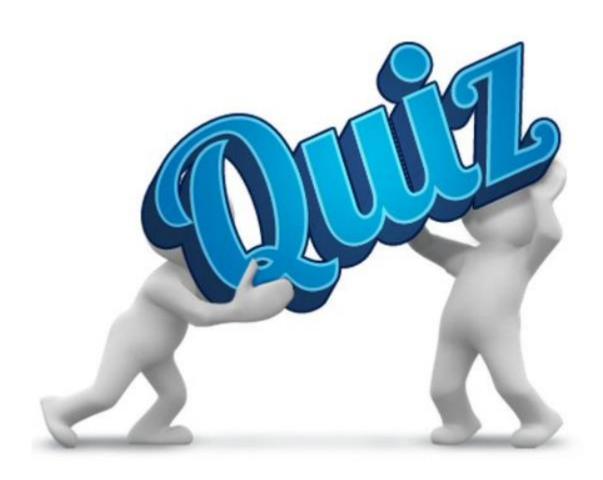
- www.fpsboard.org
- www.fpsregs.org
- Monthly bulletins
- Local Pension Board Resources
- SAB Minutes
- Regulations
- GAD Guidance



Any questions









With thanks and credit to:

- AON
- The Pensions Regulator
- KPMG
- ITM
- Eversheds Sutherland
- Nottinghamshire Fire & Rescue
- Greater Manchester Fire & Rescue



Disclaimer

- The information contained in these slides are the authors interpretation of the current regulations.
- Readers should take their own legal advice on the interpretation of any particular piece of legislation.
- No responsibility whatsoever will be assumed by LGA or their partners for any direct or consequential loss, financial or otherwise, damage or inconvenience, or any other obligation or liability incurred by readers relying on information contained in these slides.



Thank you for listening

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